Consolidated Financial Results

for the fiscal year ended December 31, 2025

Nippon Ceramic Co., Ltd. (6929)

February, 2026

NiCeRa

Note

Estimates for Nippon Ceramic's future operating results contained in these materials are based on information currently available to Nippon Ceramic and its group members and include risks and uncertainties. Consequently, readers are cautioned not to make investment decisions based solely on these estimates. Actual results may differ significantly from these estimates due to a number of factors.

Nippon Ceramic operates in the electronics industry, an industry subject to rapid changes. Furthermore, the global nature of Nippon Ceramic's operations may cause sudden changes in the company's operations due to shifts in technology, demand patterns, prices, competition, national economies, exchange rates and other factors.

This material is translated from the original Japanese. Please note that we cannot guarantee the accuracy of the English translation.

In this earnings announcement, fractional sums of less than one million yen are rounded down and percentages are calculated from raw data.

Summary

- Record-high sales and operating profits for the full fiscal year
- Sales of automotive safety-related applications increased due to demand for ADAS and recovery in automobile production volume.
- Sales for security, home appliances, and lighting applications expanded, and customer inventory adjustments were completed, resulting in increased revenue.
- Profitability improved due to increased sales and reduced costs. ROE also improved due to increased shareholder returns.
- Announcement of medium-term management plan
  Aiming to achieve sales of 30 billion yen, operating profit of 7.15 billion yen, and ROE of 12% or more in the fiscal year ending December 2028

Summary of results

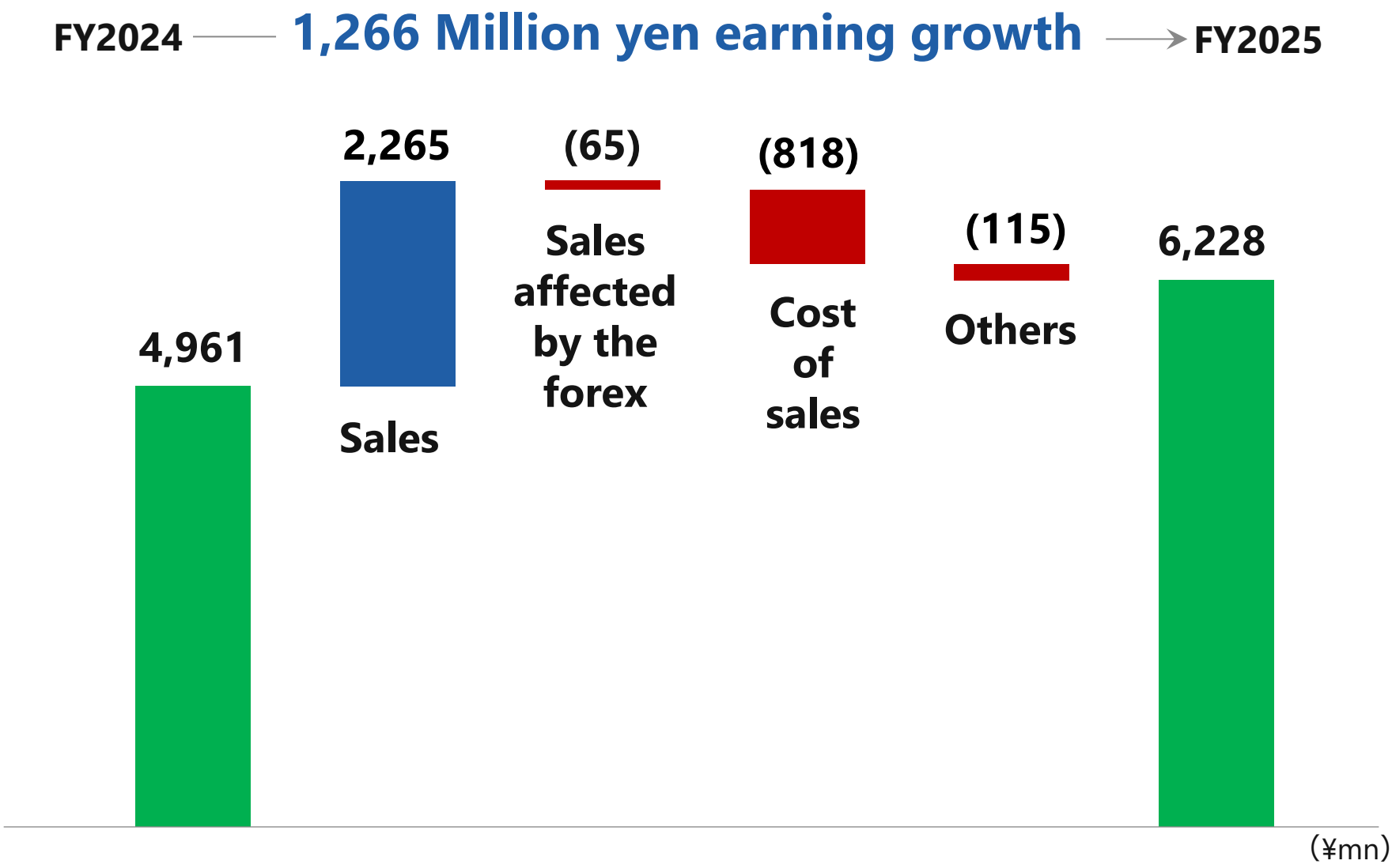
(¥mn)		FY2024		FY2025		Y/Y	
		Amount	%Sales	Amount	%Sales	Amount	%
Sales		25,037	-	27,325	-	2,287	9.1 %
Gross income		7,189	28.7%	8,571	31.4%	1,382	19.2 %
Operating income		4,961	19.8%	6,228	22.8%	1,266	25.5 %
Ordinary income		5,844	23.3%	7,054	25.8%	1,202	20.6 %
Net income attributable to owners of parent		4,162	16.6%	7,004	25.6%	2,842	68.3 %
Exchange rate (USD)	Average	150.77 yen		149.53 yen		1.24 yen Appreciation	
	End of the period	158.18 yen		156.56 yen		1.62 Yen Appreciation	

Quarterly sales and income

(¥mn)	23/4Q	24/1Q	24/2Q	24/3Q	24/4Q	25/1Q	25/2Q	25/3Q	25/4Q
Sales	5,988	5,678	6,452	6,351	6,554	6,639	7,038	7,107	6,539
Operating Income	1,046	978	1,271	1,376	1,334	1,510	1,641	1,645	1,430
Operating Income Margin	17.5%	17.2%	19.7%	21.7%	20.4%	22.8%	23.3%	23.1%	21.9%
Ordinary Income	1,058	1,237	1,638	1,149	1,819	1,466	1,654	1,967	1,958
Net Income	685	867	1,157	818	1,319	1,079	3,113	1,396	1,415
Exchange rate (USD)	141.83	151.41	161.07	142.73	158.18	149.52	144.81	148.88	156.56

*Exchange rate is as the end of the quarter

Change in Operating Income



Sales by Region

■ Domestic sales increased for automotive safety, home appliances, and lighting applications. Far East Asia saw increased sales for automotive safety, eco-friendly vehicles, and security applications.

(¥mn)	FY2024	FY2025	Y/Y	Sales Ratio
Japan	13,913	15,358	10.4%	56.2%
Far East Asia	9,186	9,921	8.0%	36.3%
Europe	1,724	1,783	3.4%	6.5%
North and South America	212	262	23.7%	1.0%
Total	25,037	27,325	9.1%	100%

Consolidated cash flow

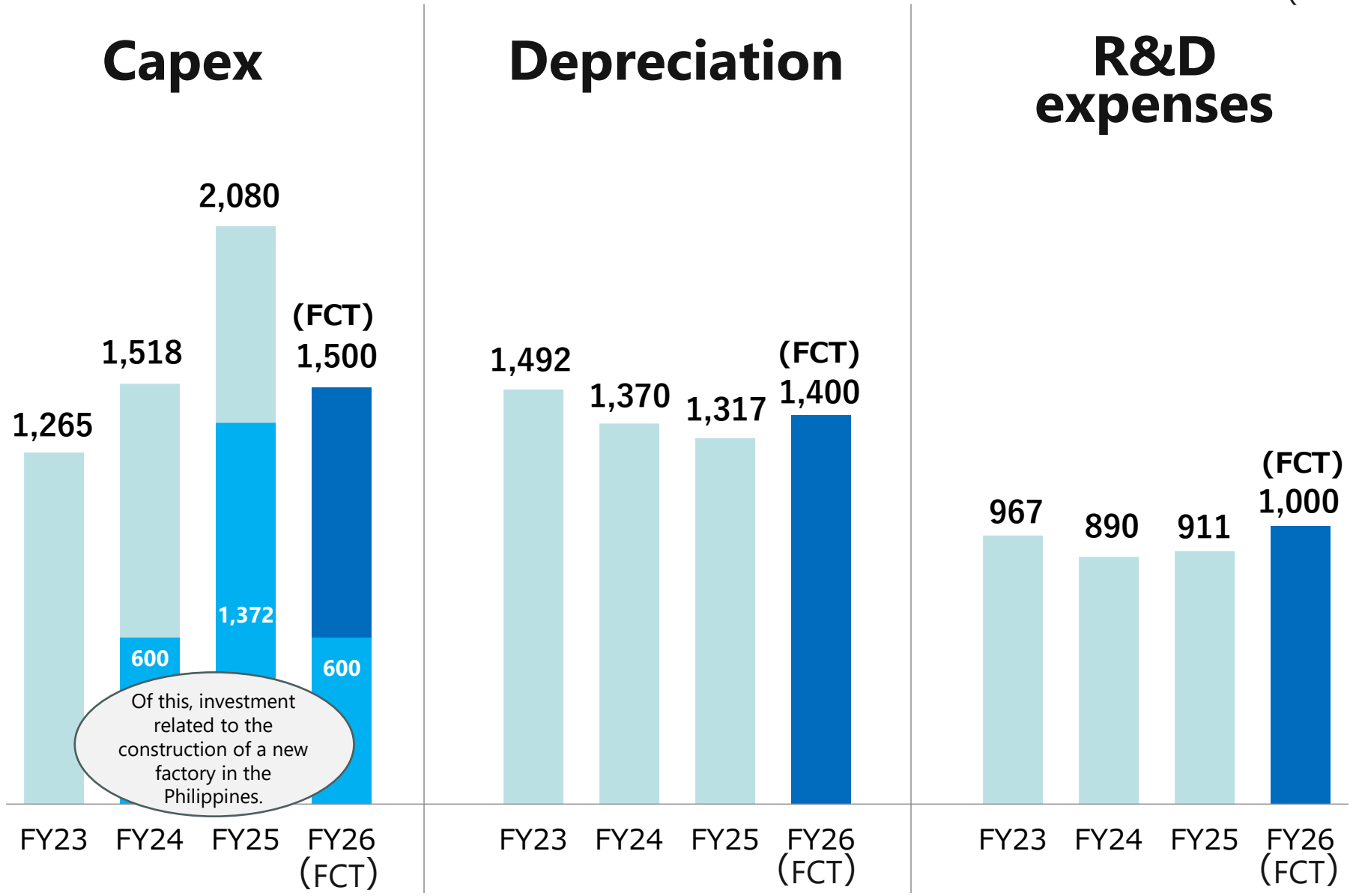
(¥mn)	FY2024	FY2025	Y/Y
Cash flows from operating activities	6,545	4,888	(1,656)
Cash flows from investment activities	8,649	(4,250)	(12,899)
Free cash flow	4,983	2,876	(2,106)
Cash flows from financial activities	(6,425)	(5,367)	1,057
Cash and cash equivalents at beginning of period	15,737	24,806	9,069
Cash and cash equivalents at end of period	24,806	20,099	(4,706)

Consolidated balance sheet

(¥mn)	FY2024	FY2025	Change
Current assets	45,772	43,276	(2,496)
(Inventory)	5,417	5,104	(312)
Tangible fixed assets	10,354	10,584	230
Intangible fixed assets	325	297	(28)
Investments and other assets	1,893	2,200	306
Total Assets	58,347	56,359	(1,987)
Current liabilities	4,931	5,045	114
Long-term liabilities	1,167	1,276	108
Total Liabilities	6,099	6,321	222
Shareholders' equity	43,842	45,470	1,628
Others	8,404	4,566	(3,837)
Total Net Assets	52,247	50,037	(2,209)
Total Liabilities and Shareholders' Equity	58,347	56,359	(1,987)

Capex, Depreciation, R&D expenses

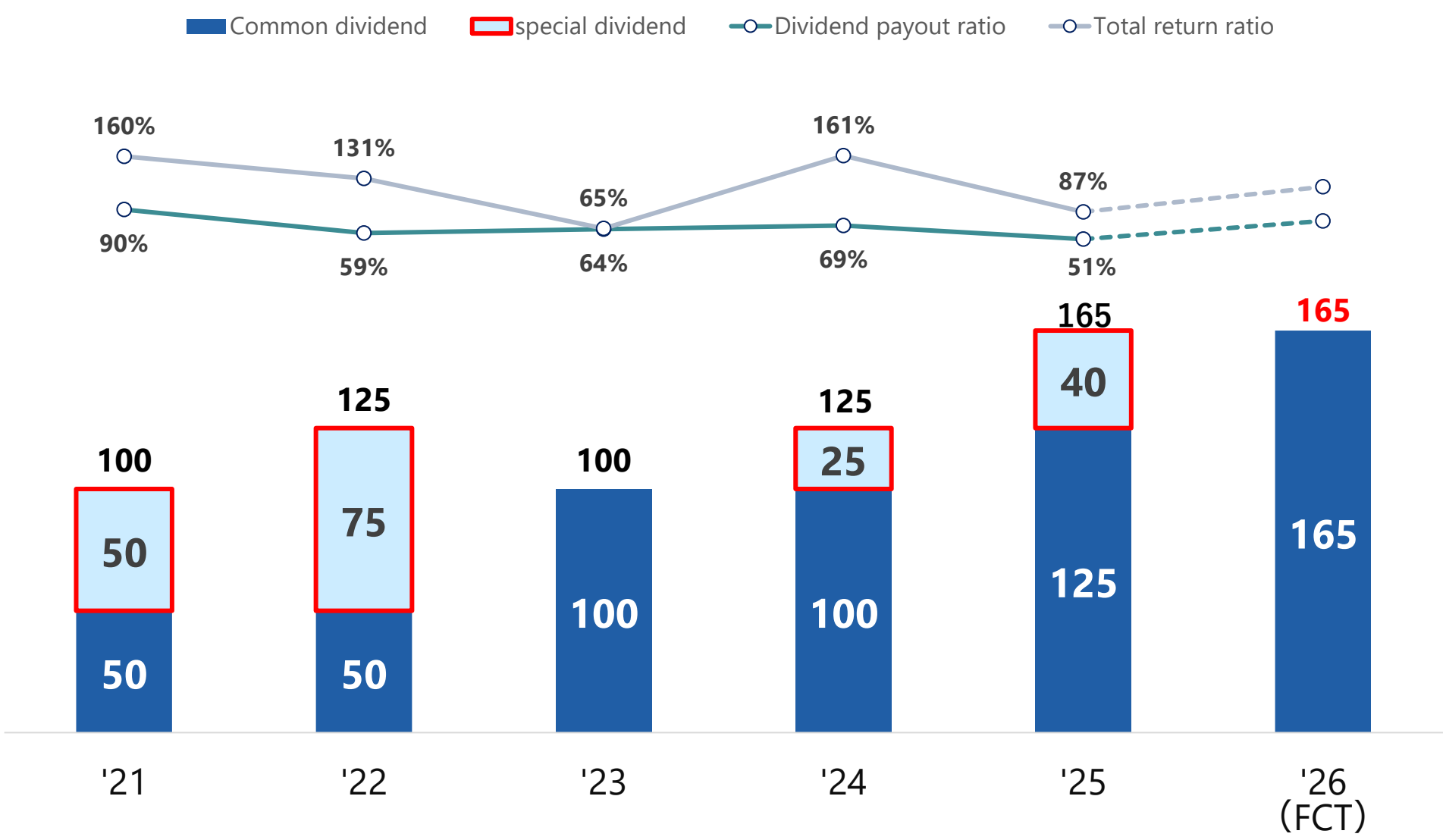
(¥mn)



FY2025 consolidated forecast

(¥mn)	FY2025	FY2026 (FCT)	Y/Y	
			Change Amount	Change %
Net Sales	**27,325**	**28,000**	**674**	**2.5 %**
Operating Income	**6,228**	**6,500**	**271**	**4.4 %**
Ordinary Income	**7,047**	**6,700**	**(347)**	**(4.9) %**
Net income attributable to owners of parent	**7,004**	**4,700**	**(2,304)**	**(32.9) %**
Forex(USD)	**149.53yen (2024 average)**	**150.00yen**		

Dividend



※We have a basic policy to pay dividend once a year as a year-end dividend.

The sensors created by Nicera will continue to support our living in the future.

Sales Change by Segment

(¥mn)	FY2020	FY2021	Progress rate
Auto sensor (exc. SAP)	6,254	8,397	34.2 %
Infrared sensor (exc. Gas sensor)	3,993	5,082	27.2 %
Module	4,249	4,585	7.9 %
Ferrite	960	1,410	46.8 %
Others	1,659	1,882	13.4 %
Total	17,116	21,358	24.8 %

Infrared Sensor | Sales

(¥mn)	FY2020	FY2021	Y/Y
Automatic lighting	2,028	2,660	31.1 %
Security	1,067	1,450	35.8 %
Home appliances	651	765	17.5 %
Others	247	208	(15.7) %
Total	3,993	5,082	27.2 %

Automotive Sensor | Sales

(¥mn)	FY2020	FY2021	Y/Y
Car security	642	988	53.8 %
Car safety (exc. SAP)	3,759	5,706	51.7 %
Eco friendly car	1,167	1,116	(4.3) %
Others	686	587	(14.4) %
Total	6,254	8,397	34.2 %

Others | Sales

(¥mn)	FY2020	FY2021	Y/Y
Hall element	574	847	47.5 %
Transformer	406	360	(11.3) %
Others (incl. SAP & Gas sensor)	677	673	(0.5) %
Total	1,659	1,882	13.4 %

Before

Wiping cores
Shower cleaning

After

Soaking cores in the tank with ultrasonic cleaner

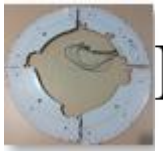
Reduction of one human work process(Unmanned)

Appearance stain defect rate

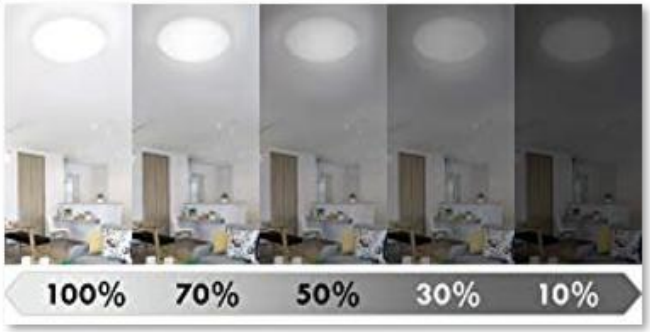
0.9% ➡ 0.2%

Module | LED Ceiling Light

Power Supply 38 models ＋



LED Load 38 models



Dimming

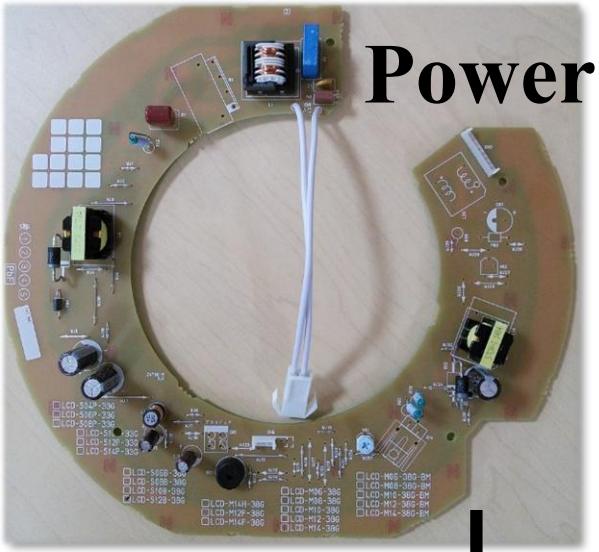
Mixing Color

Bluetooth Control

RGB Side Light

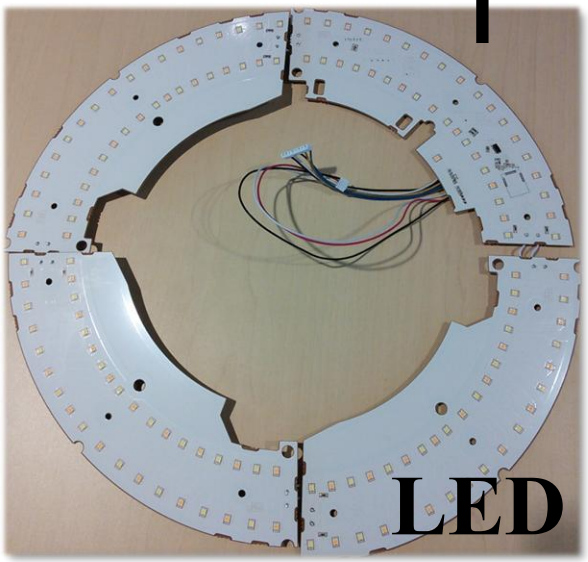
Module

Current Model



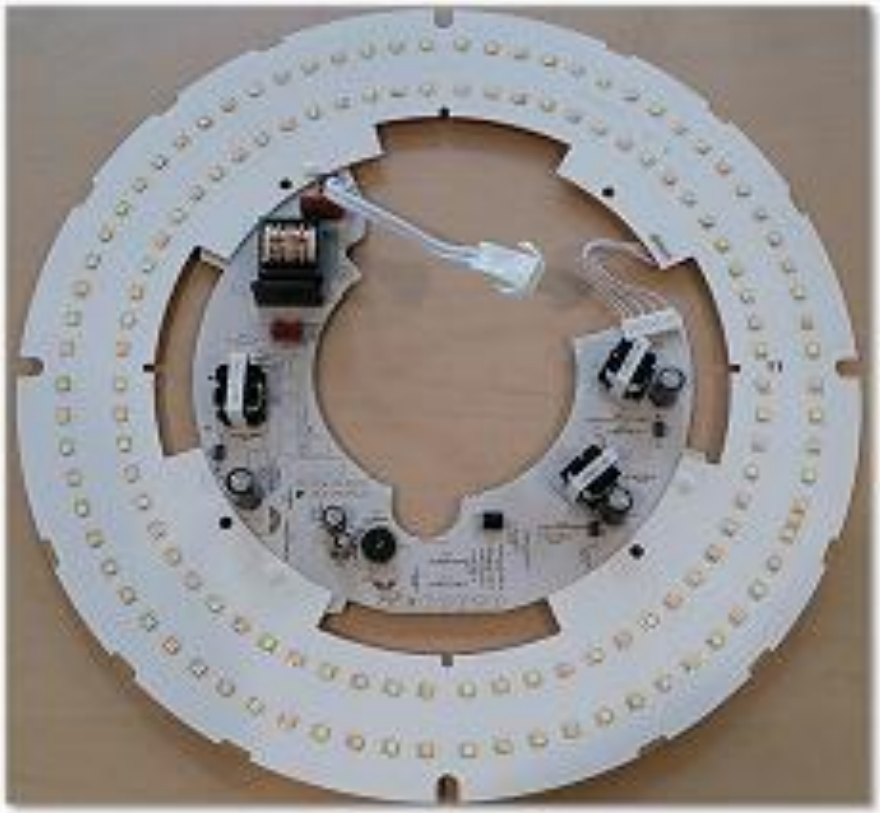
Power Supply

+



LED Load

New Model



Combination

Module | LED spotlight with motor

Various movements by Bluetooth operation

Multiple brightness selections to suit your application

Show Window
Event Space
Show Room etc

For commercial facilities

Module | LED spotlight with motor

NiCeRa

normal spotlight

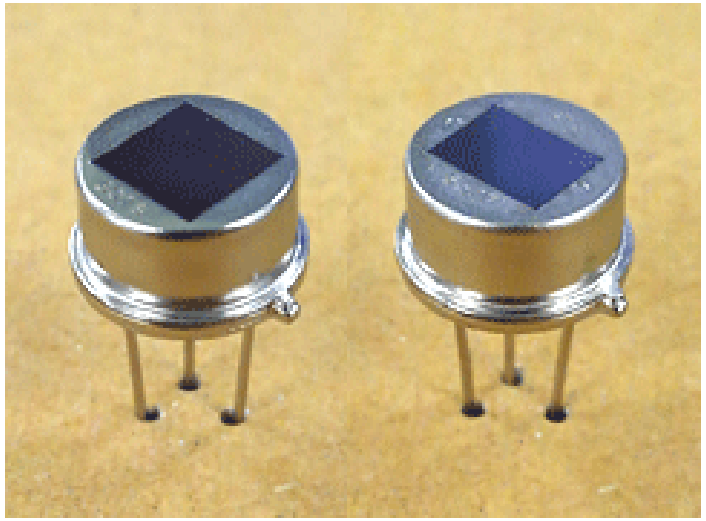
motor driven spotlight

Easy operation with Bluetooth

Infrared Sensor | SMD Type

NICERA

Current Model



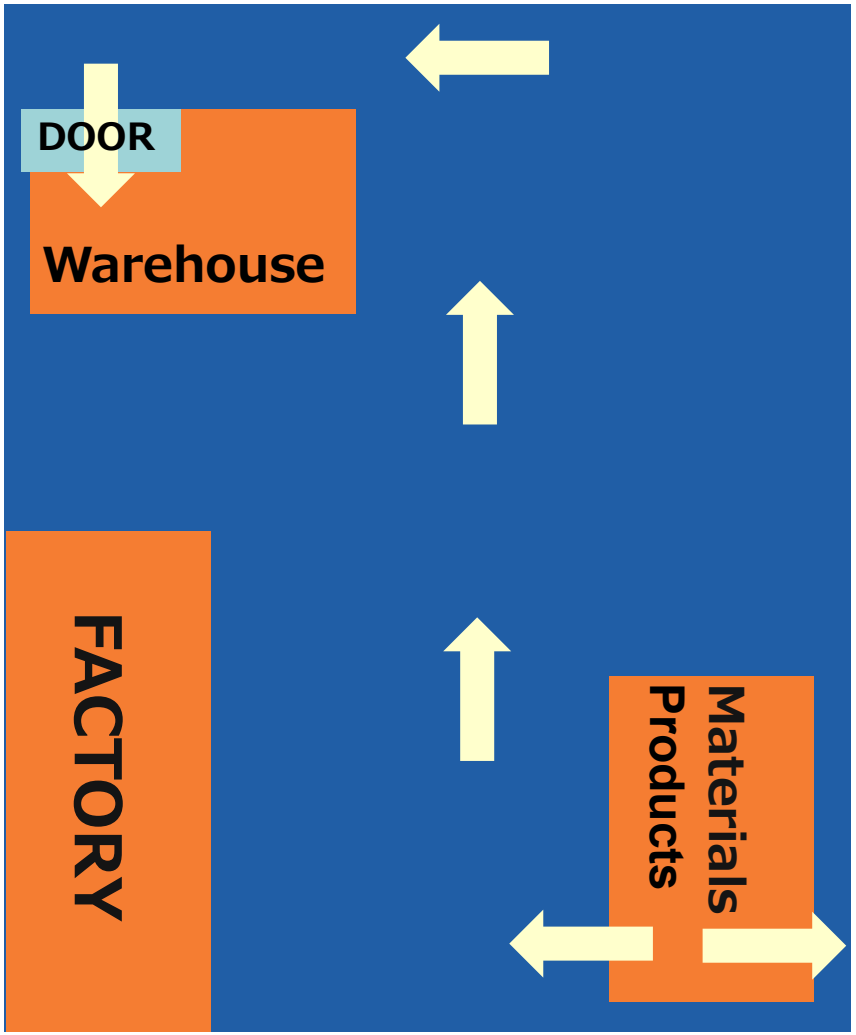
New Model

Customer automatic production is now possible
= Cost reduction

Under sales expansion activities,and Highly rated by customers

The detection area is wide

Before

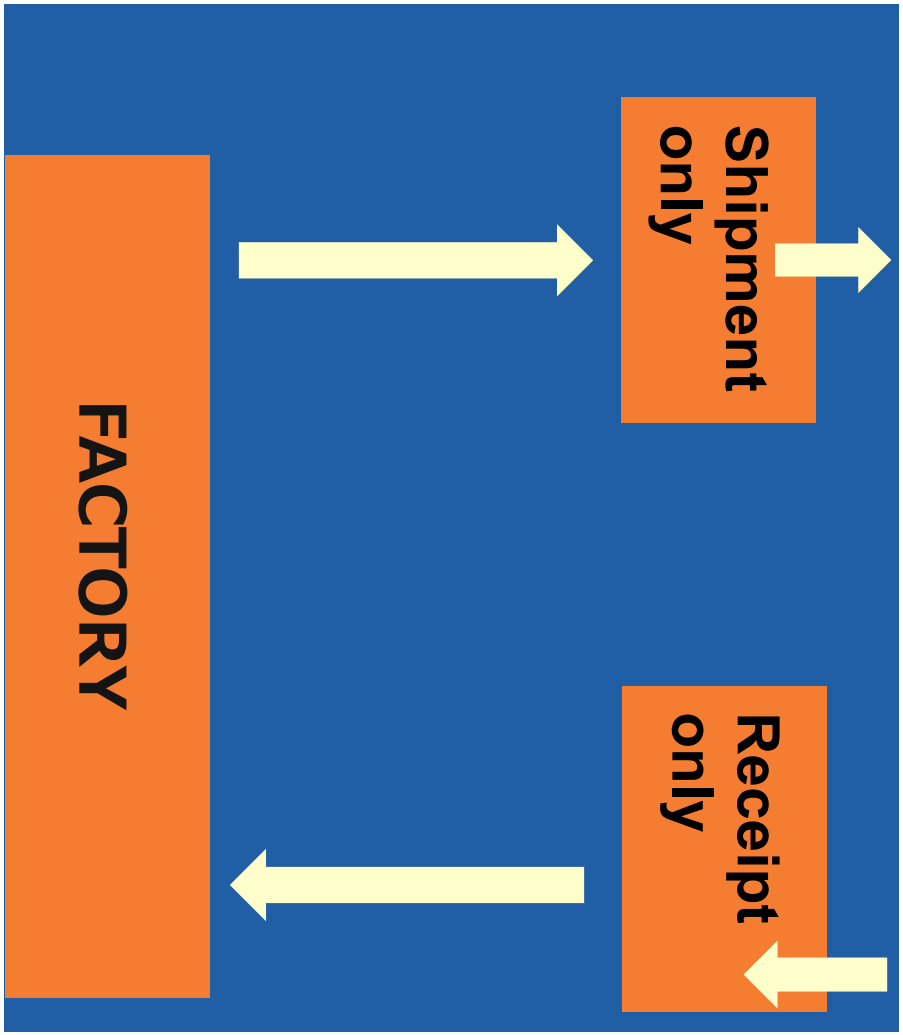


Product travel distance
1 0 0 m

receiving materials and shipping products at the same place
about 35hours /M

Indistinguishable between materials and products at a glance.

After



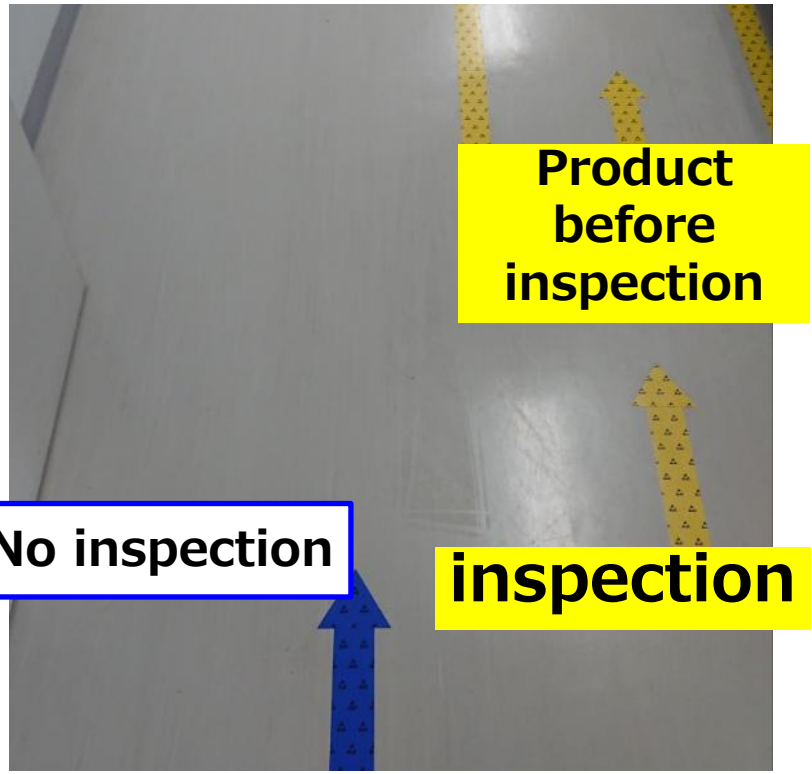
Product travel distance

min 4 m ～ max 1 5 m

Distinguish between materials and products

Efficiency through

Infrared Sensor | Material dept. efforts



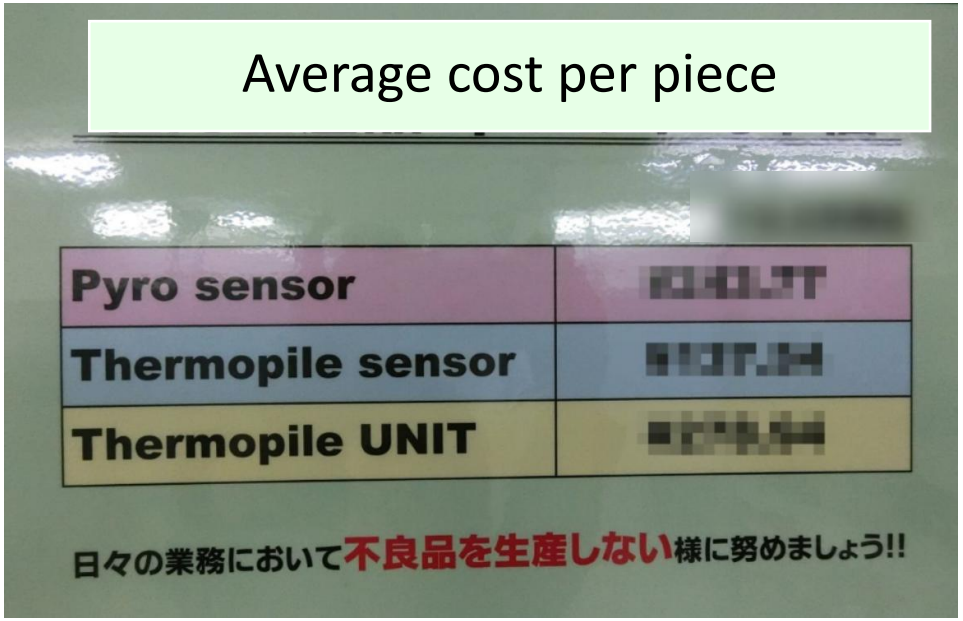
Without taking time to sort reduced by 5 hours with smooth movement

Time shortened without reducing people for deepening knowledge of import/export management

Infrared Sensor | Manufacturing efforts

ポカミス発生日	ミス内容	損失金額
2018/7/17	S検1号機 ： 指示ミスによる配列間違い	¥
2018/8/2	2号ライン ： 導電接着剤、サーミスタ無し品を次工程へ投入した	¥
2018/8/28	校正3号機 ： 捺印無し品の外観見逃し	¥
2018/8/29	UNIT基板の異種混入	¥
2018/8/29	PYROライン：別機種のメニューで測定	¥
2018/10/9	TS-NMP-1：CBFのフィルター表裏逆で作成	¥
2018/10/10	TSUPA1A01S-BU-50-120：捺印不良見逃し	¥
2018/12/12	TS-NMP-1:CBFフィルター間違い	¥
2019/1/8	TSUP-A3A01S-RCH-1：ロット捺印間違い	¥
2019/5/9	TS-HAP-1:ロット捺印無し品混入	¥
2019/5/29	MEI-21：ロット捺印無し品混入	¥
2019/9/1	TS105-1 L5.5をTS105-10 L5.5と間違えて生産した	¥
2019/10/2・3	U1ラインで使用する糸半田を間違えた	¥
		¥

Loss amount

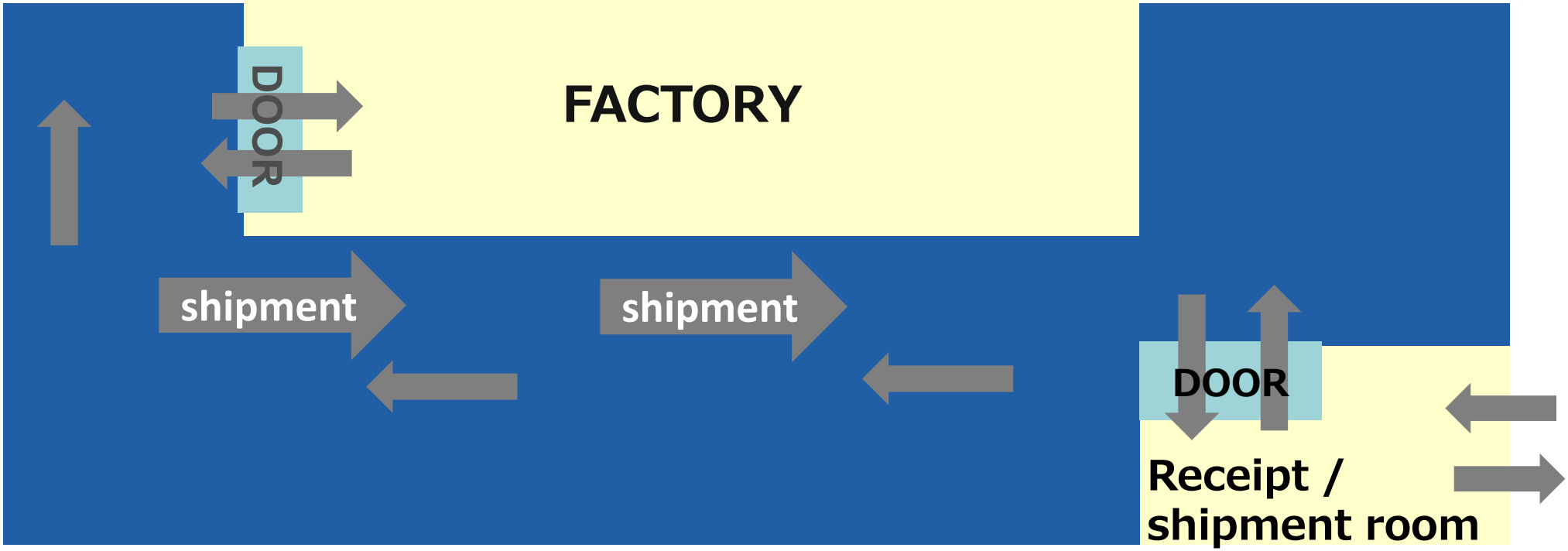


consecutive days without careless mistakes

Efforts to reduce mistakes

- Specify the contents
- Visualization of days
- Enhance cost awareness by unit price and loss amount

Before



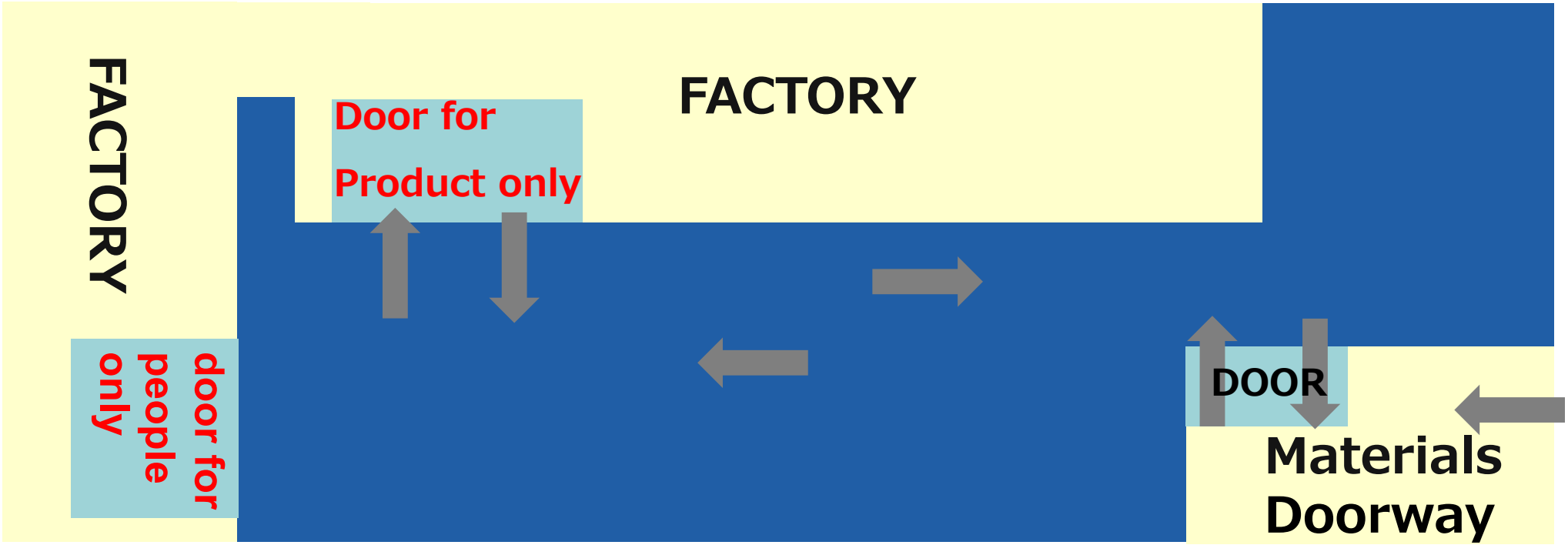
Products and people traveling distance

１３０m

Risk to products due to steps

Risk of product-person collision

After



Products and people traveling distance
1 0 0 m

Easy to move without steps
Reduced damage to products

Collision prevention due to one-way traffic

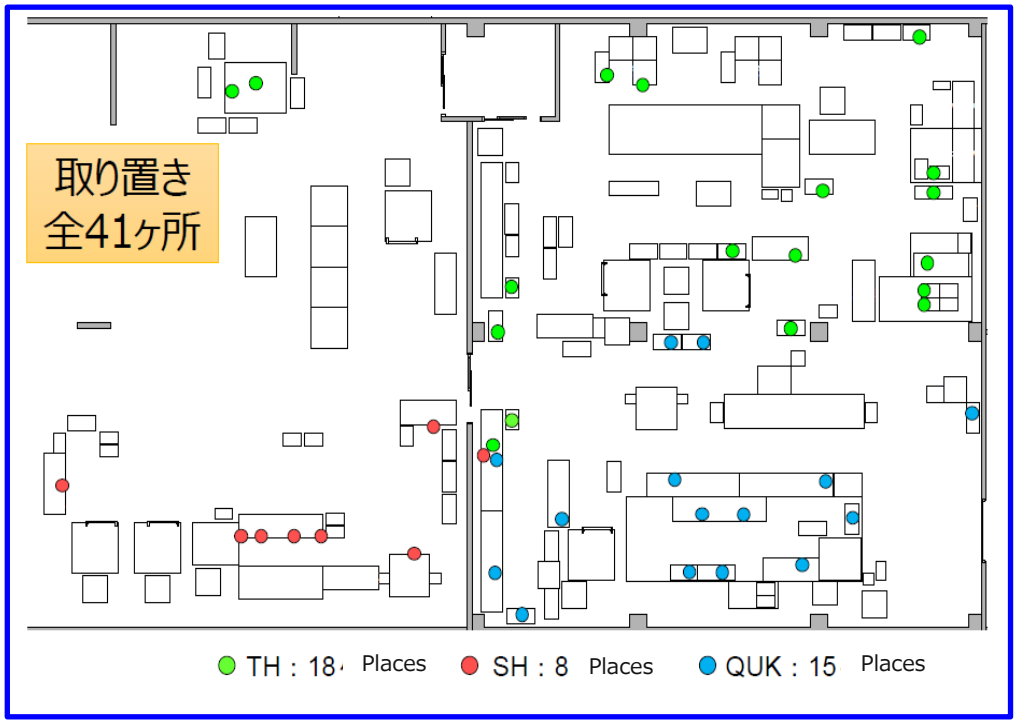
Current Sensor ｜ process improvements

Before

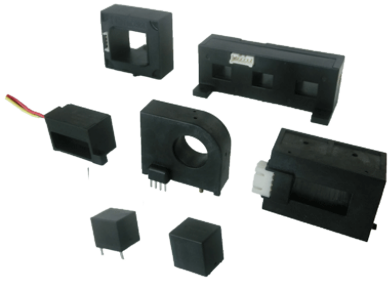
After

Reservation place
41 places

Reservation place
15 places



stopped overproducing, wasting trasnport and ueseless action



Current sensor

Key parts for energy management

A sensor that measures the current flowing in the conductor and converts it to a variable output.

Application

Charger、rapid charger

HEV、EV、PHV、PHEV

Solar power generation 、smart meter

Electric golf cart

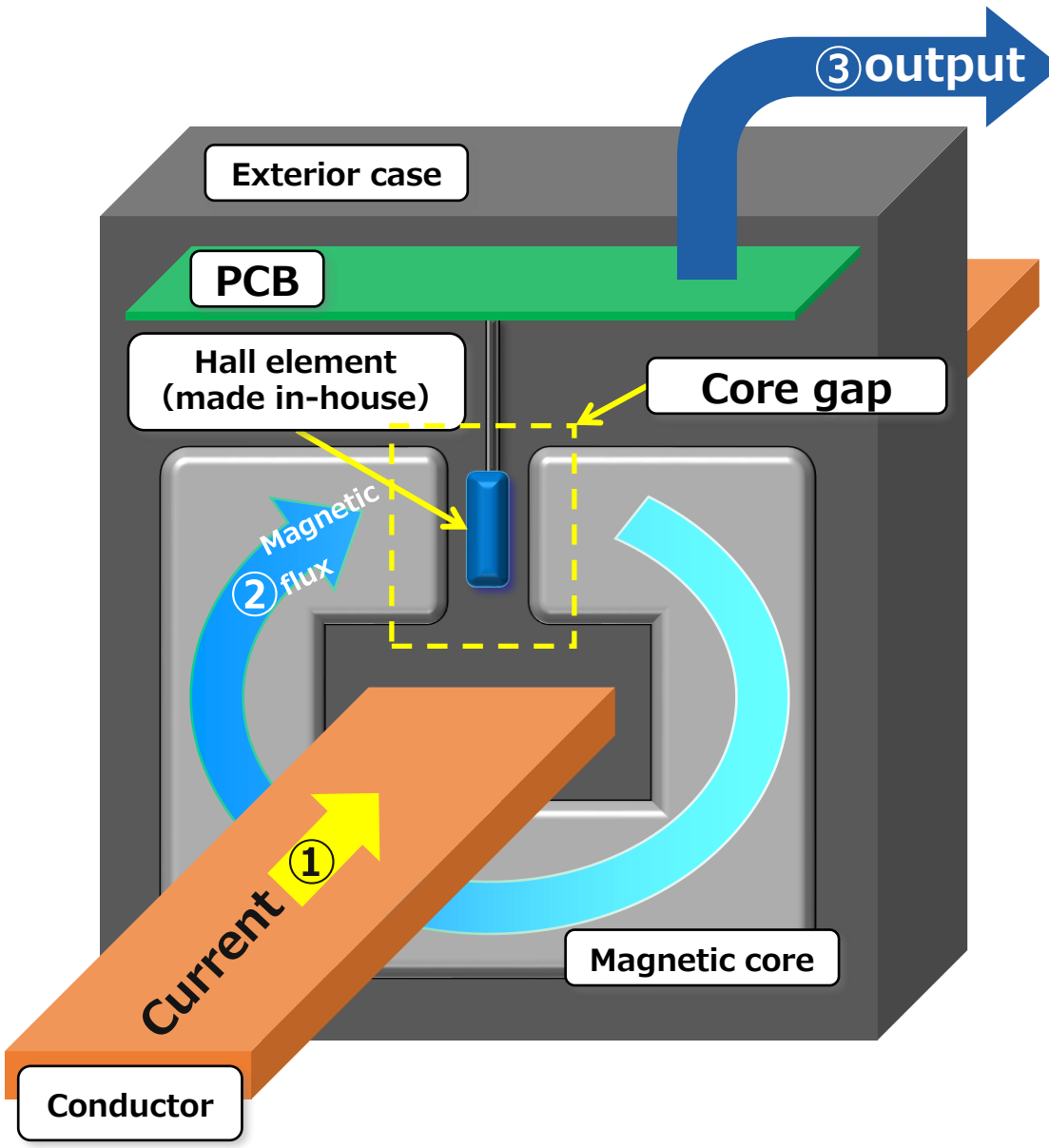
Forklift

General purpose inverter etc.

Production bases

Japan, Philippines

Basic structure and characteristics of Nicera current sensor



Basic structure / Principle of operation

①When a current flows through the conductor, a magnetic field is generated around it.

②Magnetic flux is generated in the core gap of the magnetic core.

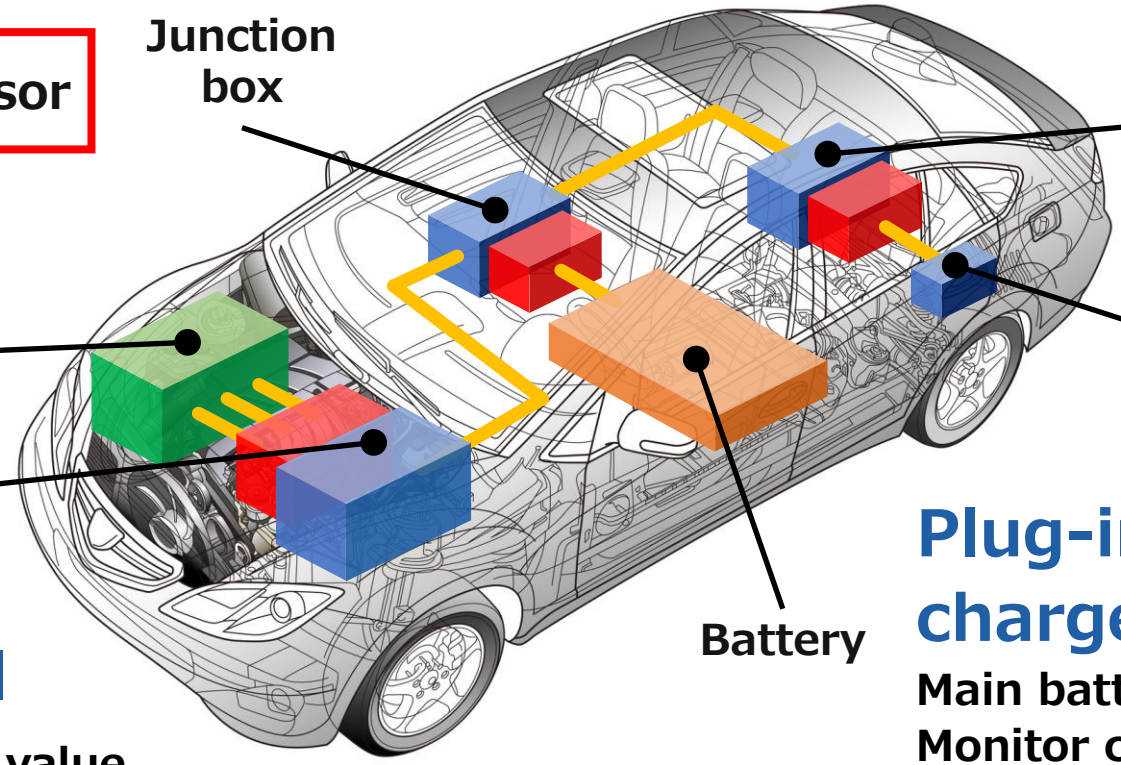
③Hall element in core gap converts magnetic field to voltage.

Characteristics of Nicera current sensor

- Use our own Hall element
- Non-contact type with wide range of current measurement
- High reliability by a simple circuit configuration
- Customized to meet customer requirements

Application of automotive current sensor

: Current sensor



Motor control

Monitor the current value when controlling the motor with the inverter

Plug-in charge monitoring

Main battery
Monitor charging amount

Battery charge / discharge monitoring

Measure the current value output from the battery

Regeneration that occurs during deceleration and braking

Measurement of the charge value of energy to the battery

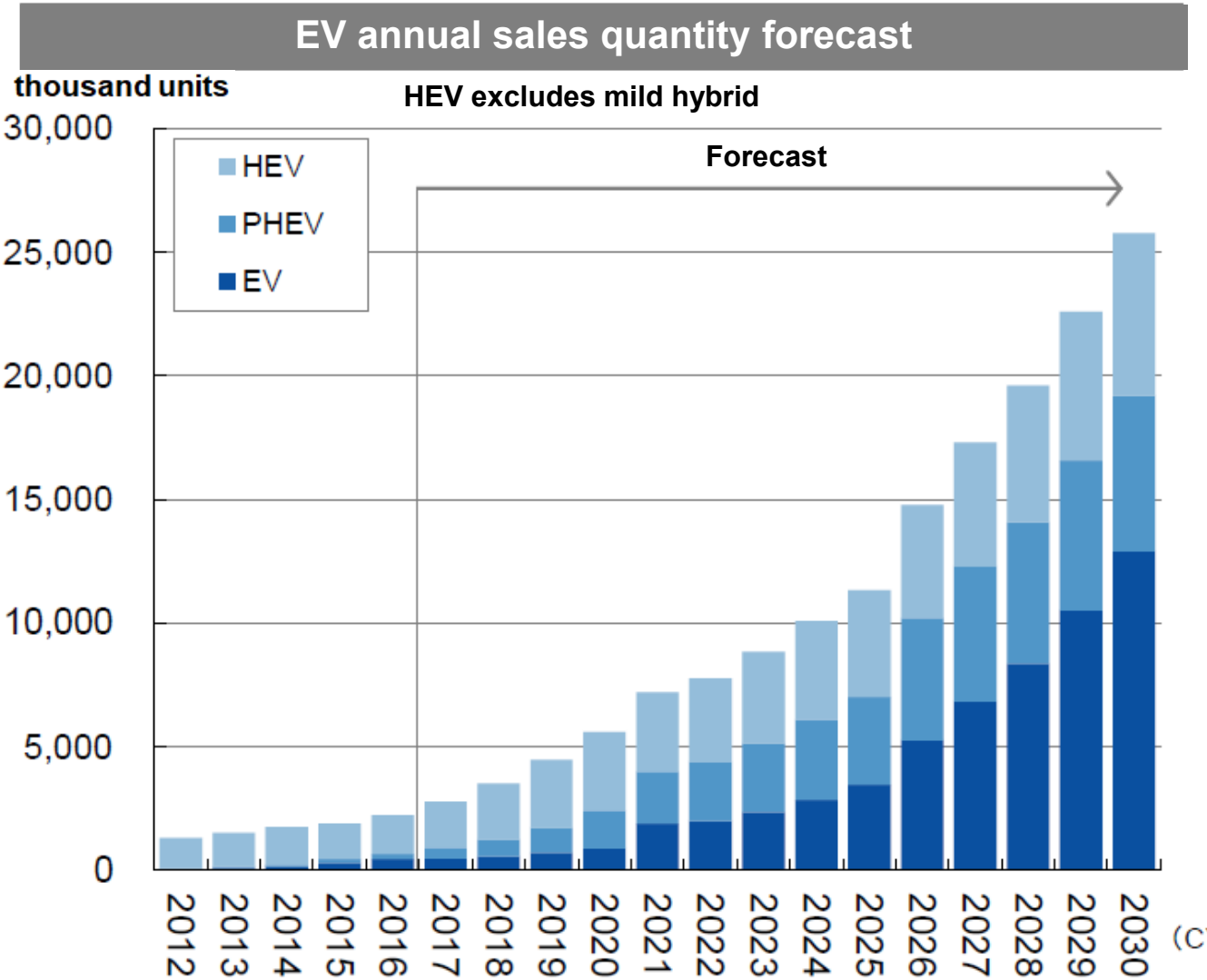
Forecast of annual sales of EV in the 5 major regions in 2030

Five major regions: Japan, America, China, Europe 5 countries (UK, Germany, France, Italy, and Spain), 3 Asian countries (India, Thailand, and Indonesia)

The annual sales quantity of electric vehicles in the 5 major regions in 2030 is forecasted at

25,800K units

(31% of the total sales volume)



(Source) Information from JATO JAPAN and National Association of Automobile Manufacturers, and created by Mizuho Bank Industry Research Division.
(Note) Forecasted values after 2017 are predicted by the Mizuho Bank Industry Research Division.

Situation of current sensor market requirements

Current sensor for inverter

- Large current
- Miniaturization
- Integrated terminal block
- High temperature performance
- High noise resistance
- PRESS-FIT
- SNAP-FIT

Current sensor for battery

- Large current
- High accuracy
- Miniaturization
- Digitalization
- Multi-functionalization
- Functional safety

Example of current sensor development

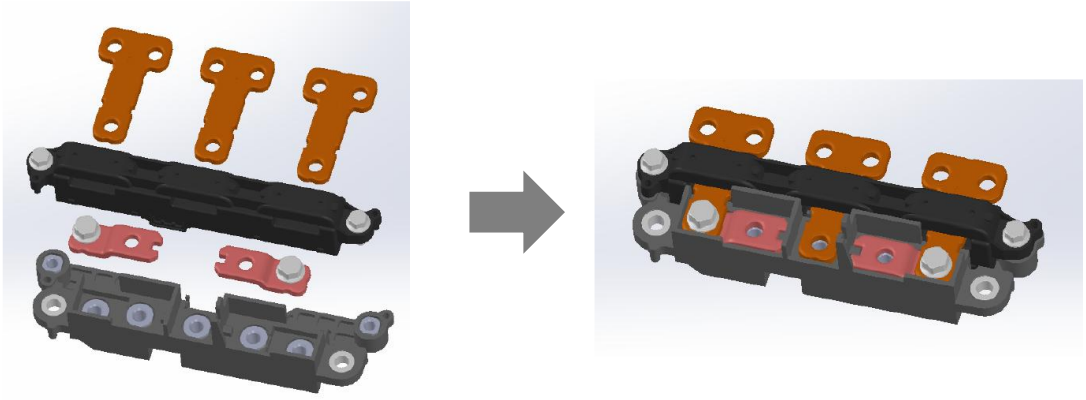
Current sensor for inverter

Example of large current miniaturization

Miniaturization of

about **35%**

Example of integration of terminal block



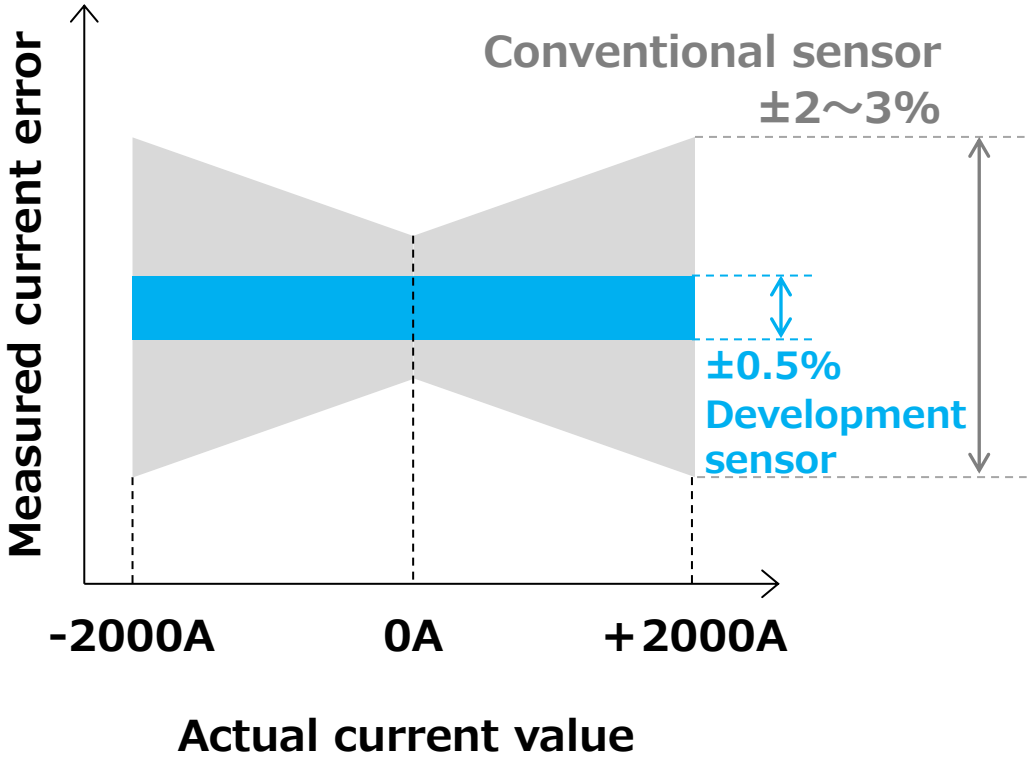
Terminal block, busbar

Integration

of sensor

Example of current sensor development

Current sensor for battery



- High current support up to ± 2000A
- Keeps precision even at high temperature of 125℃
- Improve precision up to 4~6 times

+

Multi-functionalization

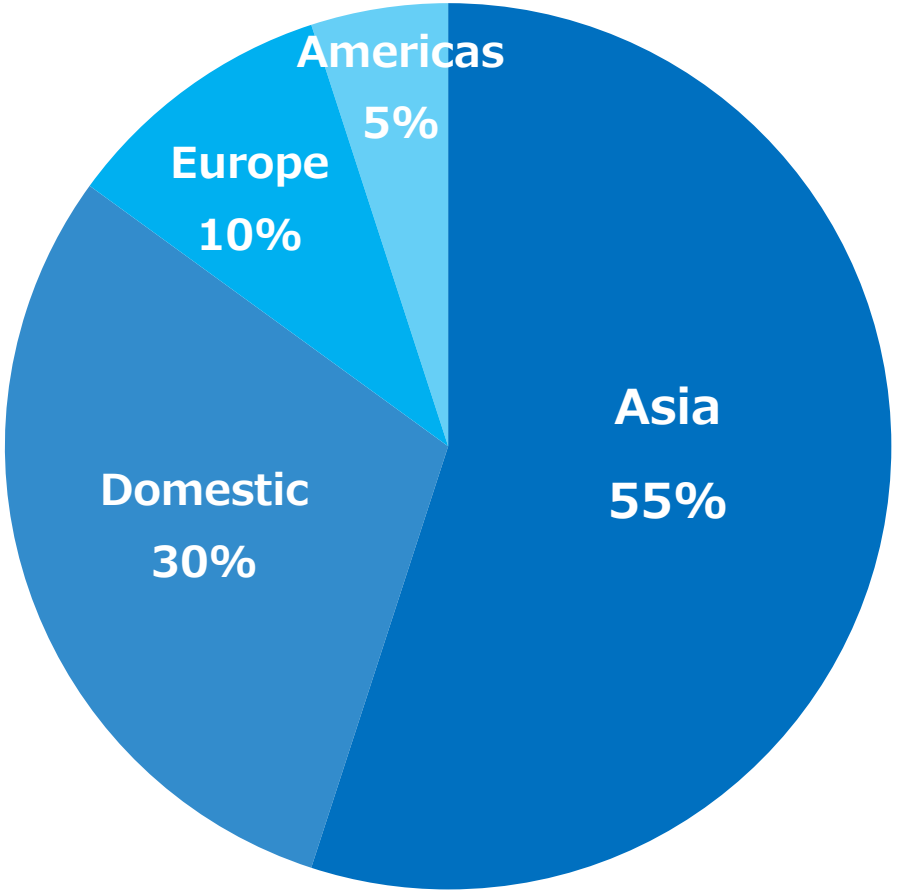
- Voltage measurement
- Insulation monitoring

Functional safety

- ISO26262
- ASIL compatible

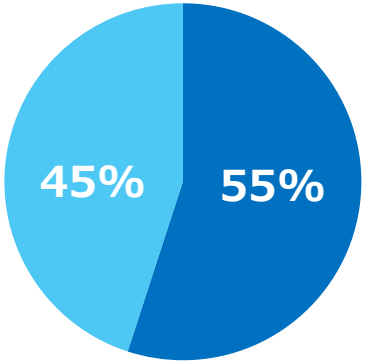
Current sensor sales promotion activity

Status of Sales Expansion by Region

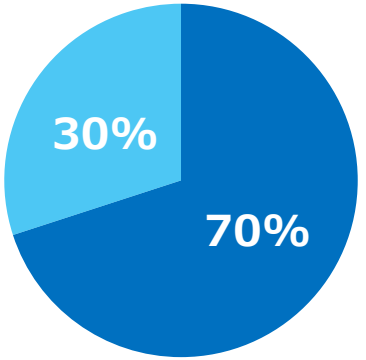


Status of Region

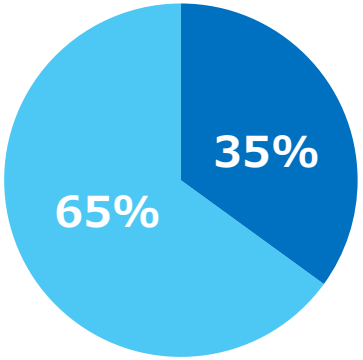
Asia



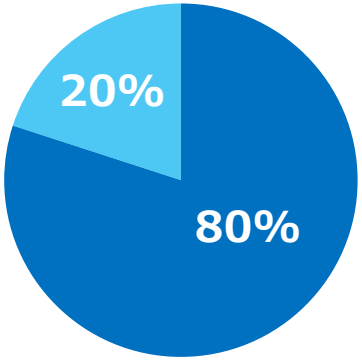
Domestic



Europe

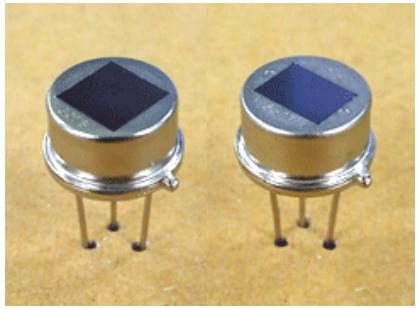


Americas



Inverter Battery

The sensors created by Nicera will continue to support our living in the future.



Infrared Sensor

Pyro Sensor

Detection of temp. change

Thermopile Sensor

Detection of absolute temp.

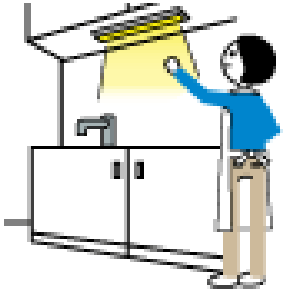
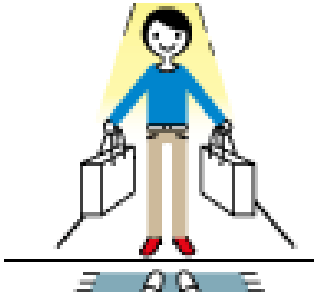
Applications

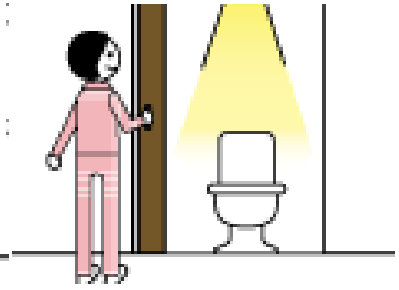
Automatic lighting control
Intruder(burglar) alarming
Microwave oven
Air-conditioner
Ear thermometer
Automatic open/close toilet lid & seat etc.

Production bases

China, Philippines (Pyro Sensor)
Japan (Thermopile Sensor)

Human detection lightings

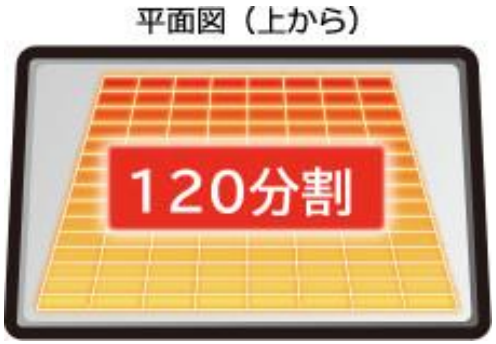



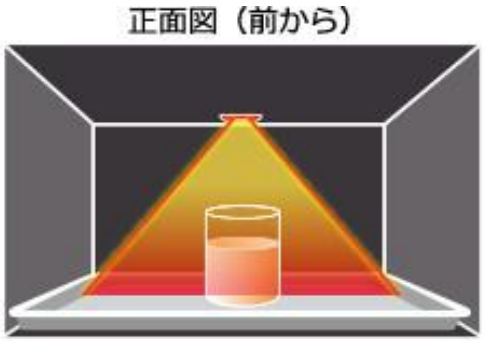


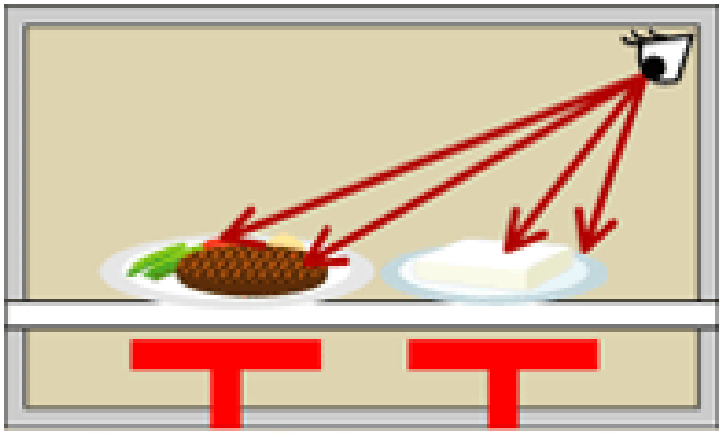
Infrared Sensor | Pyro Sensor

Crime prevention / Security system

Microwave oven



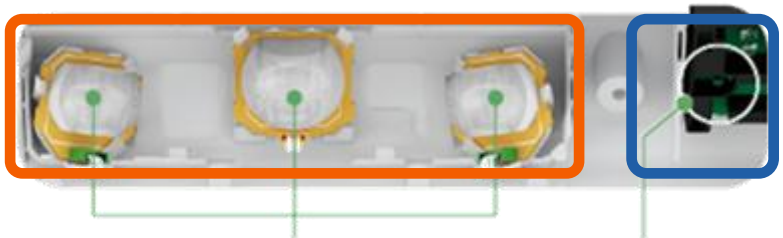


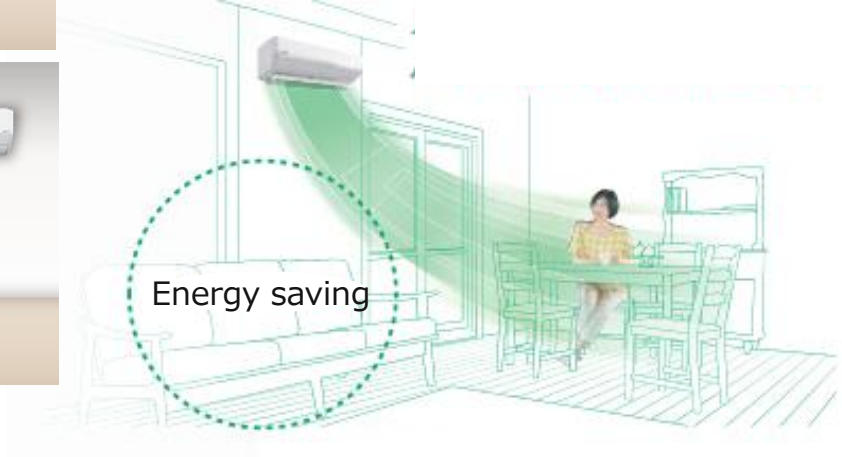


Air-conditioner/Energy saving Comfort improvement

Pyro sensor

Thermopile sensor





NDIR CO_2 Sensor

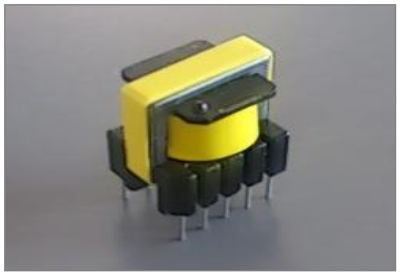
CO_2 sensor detects CO_2 gas from kerosene fan heater.

Applications

Automatic ventilation system
Fan heater
Air cleaner
Agricultural control equipment etc.

Transformer

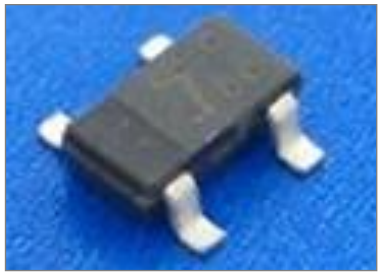
Convert pulse signal or voltage into optional value with ratio of coil winding number and core characteristic.



・Power supply for industrial equipment
・Power supply for home appliances
・Business phone

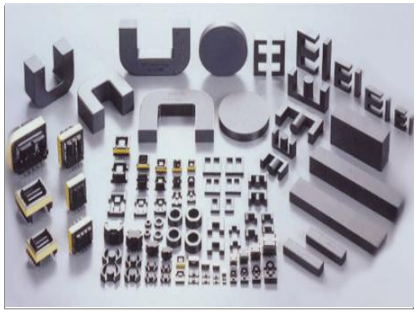
Hall Sensor

Convert magnetic flux density to electrical signal output.
Utilizing hall effect magneto-electric transducer.



・BLDC motor(general home appliance)
・Fan motor (PC, Auto)

Ferrite | Support Your Lifestyle



Ferrite

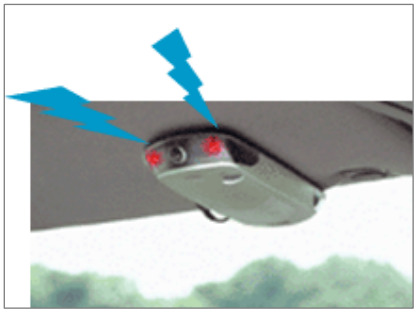
Essential for electronics

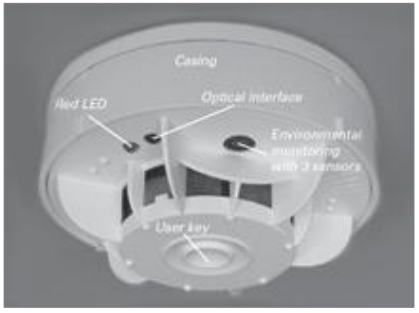
Applications

- All electronics
- Hybrid vehicle
- Power supply for base station of mobile phone or Wi-Fi
- Power supply

Production bases

China, Japan





Ultrasonic sensor

The ultrasonic sensor transmits ultrasonic sound for detecting the object presence and measuring the distance to object with receiving the reflected wave.

Applications

Car Back Sonar
Automatic Braking System
Car Security System
Parametric Speaker
Traffic Signal Control
Smoke Detector etc.

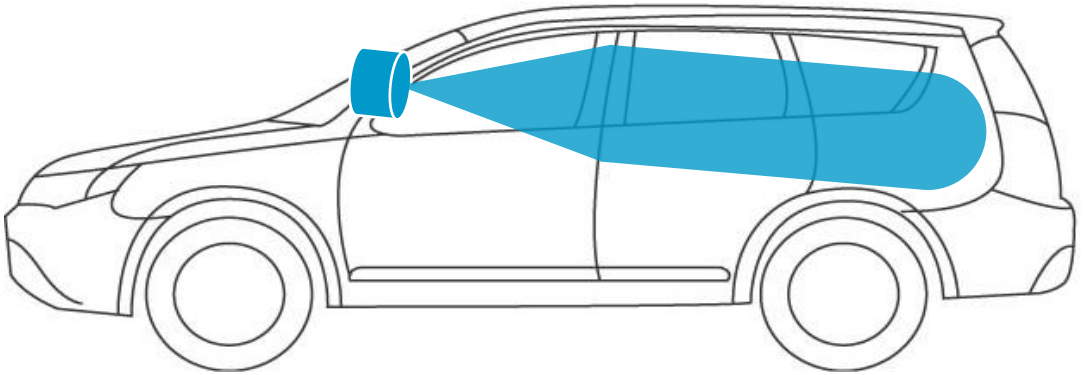
Production bases

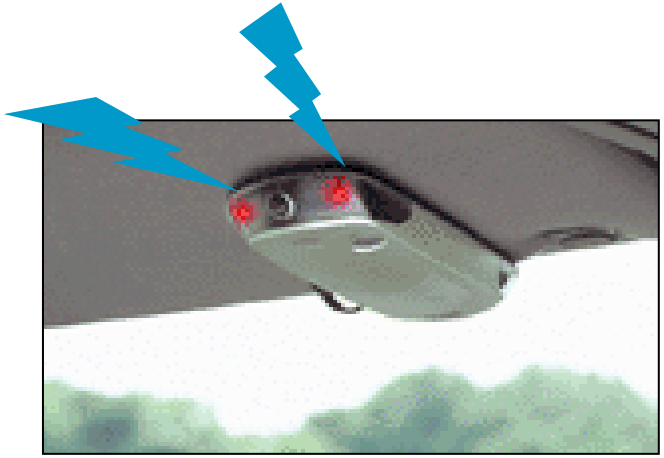
Philippines, Japan (Car safety)
Philippines, China (Car security)

Ultrasonic Sensor | Open Aperture Type

Car security system

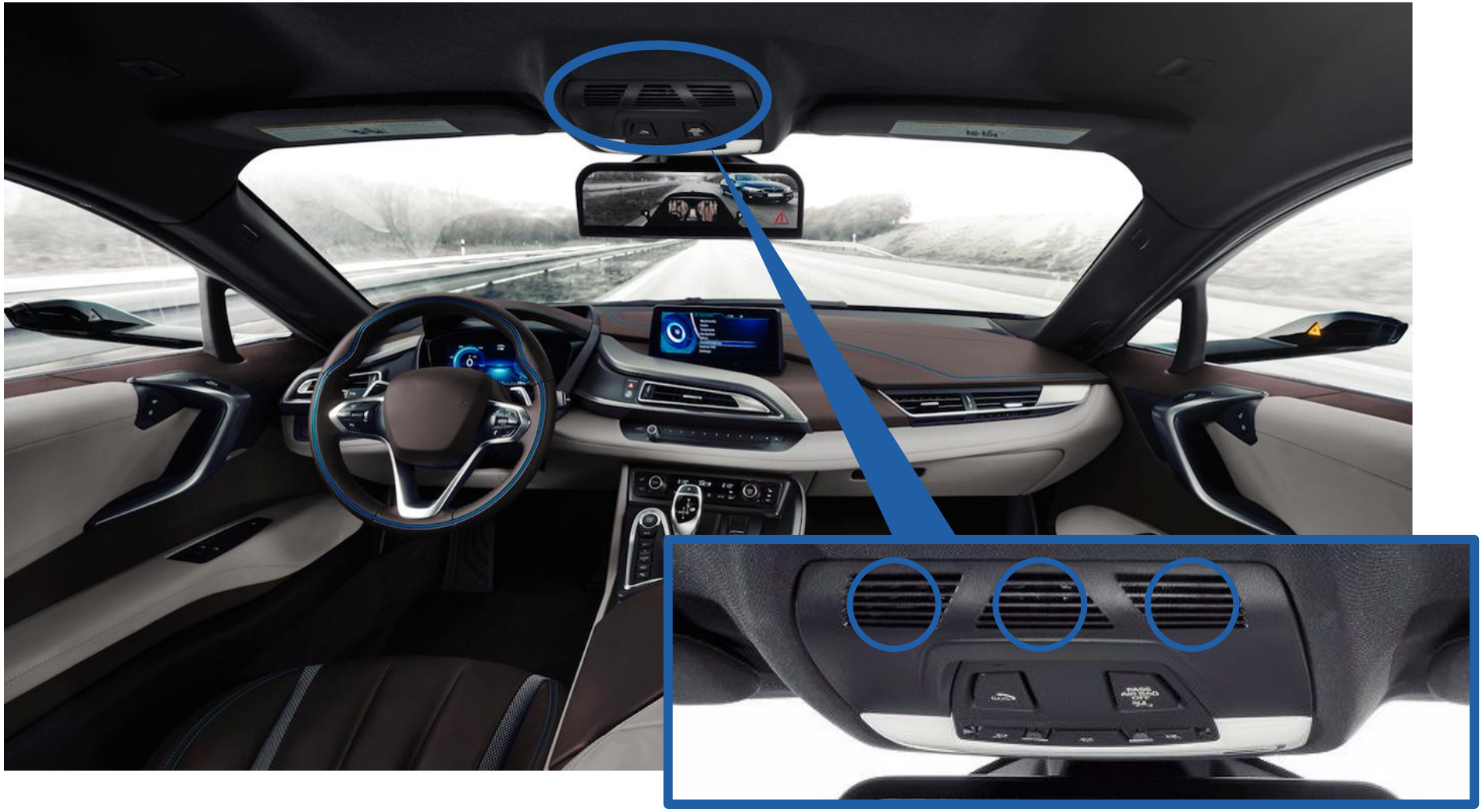
This sensor reacts to a change of a situation （door open/ glass destruction ） in the car.





Ultrasonic Sensor | Open Aperture Type

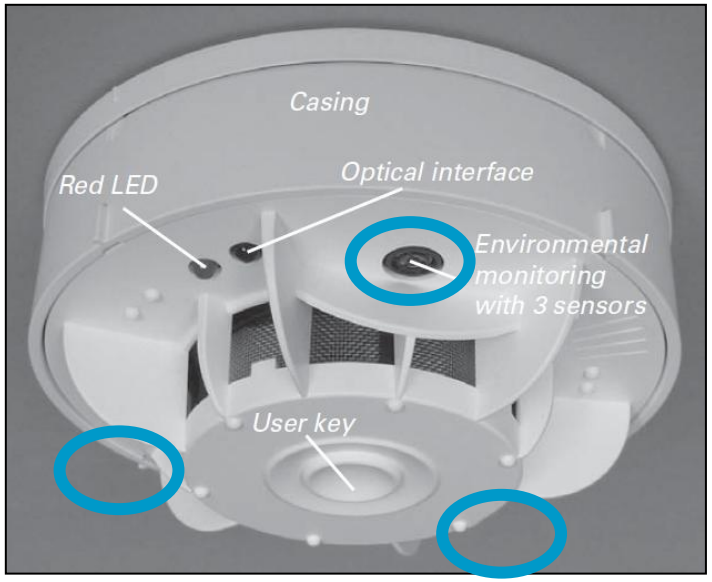
Car security system

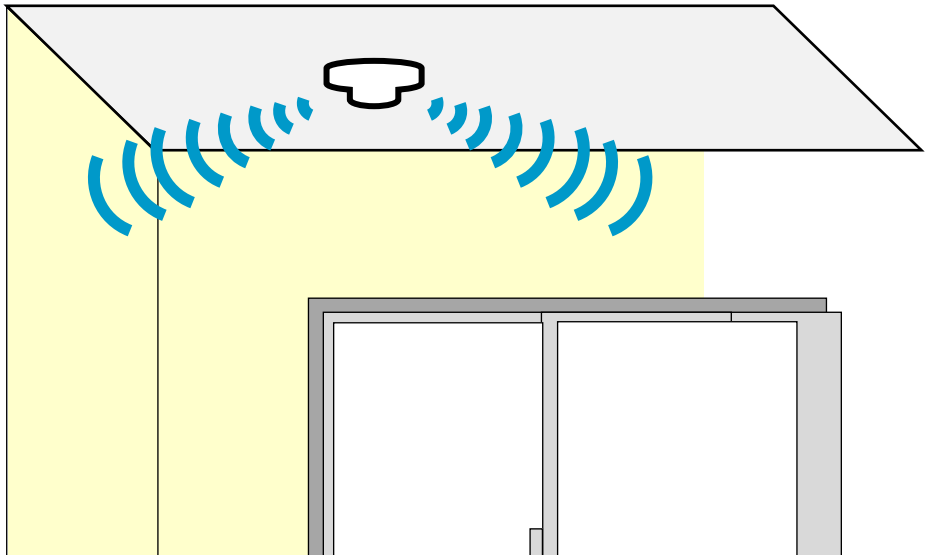


Smoke detector

Installing position of smoke detector is important to detect smoke properly.

Ultrasonic sensor measures the distance from the obstacles, furniture, wall and other in order to install smoke detector on the right position.





Ultrasonic sensor

Ultrasonic Sensor | Closed Aperture Type

Corner sensor

The ultrasonic sensor detects the distance to objects and notifies the driver with sound and display lamp alerts

Module

Infrared sensor modules.

Application

LED light-related product
Remote control transmitter
Light controller
Home air-conditioner
Automatic open/close toilet lid & seat
Range finding sensor（Active type）
etc.

Production bases

China, Philippines

LED light-related products